Minutes of the Regular Meeting of the Board of Education of the Chinook School Division No. 211 held on Monday, June 24, 2019 at 3:00 p.m. at the Chinook Education Centre.

PRESENT: Kimberly Pridmore

Shane Andrus Allan Bridal Larry Caswell Dianne Hahn Gwen Humphrey Susan Mouland Tim Ramage Tim Weinbender

Kyle McIntyre – Director of Education Rod Quintin – Chief Financial Officer

Joanne Booth – Communications Coordinator

JackieWiebe - Executive Assistant

REGRETS: Katelyn Toney

GUESTS: Staff Presentations:

Sharie Sloman, Controller

The meeting was called to order at 3:00 p.m. by Chair, Kimberly Pridmore

AGENDA 089/19 Mouland THAT the Agenda be approved as circulated and revised.

CARRIED

MINUTES 090/19 Weinbender THAT the Minutes of the Regular Meeting of June 10, 2019

be approved, as presented.

CARRIED

REGULAR I	MEETING	June 24, 2019				
CONSENT ITEMS	091/19 Humphrey	THAT the Consent Agenda Items be approved. <u>CARRIED</u>				
		Sharie Sloman, Controller, presented the Quarterly Interim Financial Statement and Supporting Schedules for the period ended May 31, 2019.				
FINANCIAL STATEMEN	092/19 Bridal Г	THAT the Quarterly Interim Financial Statement and Supporting Schedules for the period ended May 31, 2019 are approved as attached				
		CARRIED				
CLOSED	093/19 Andrus	THAT the Board of Education recess the meeting to go into Closed Session. CARRIED				
OPEN	094/19 Hahn	THAT the Board of Education rise and report				
		CARRIED				
COMM. REPORT	095/19 Caswell	THAT the Communications Monitoring Report be received. <u>CARRIED</u>				
HR REPORT	096/19 Ramage	THAT the Employee Contracts be ratified as contained in the Human Resources Report dated June 24, 2019.				

<u>CARRIED</u>

REGULAR	MEETING	June 24, 2019
STUDENT RELEASE	097/19 Andrus	THAT the Chinook School Division Board of Education will support the request of Kevin and Jenn Widmer to release their children, Chance and Mya Widmer, to the Prairie Rose School Division for the 2019 – 2020 school year.
		CARRIED
ADJOURN	098/19 Humphrey	THAT we do now adjourn.
		CARRIED Board Chair
		CFO

Chinook School Division No. 211 Statement of Financial Position as at May 31, 2019

	2019	2018
Financial Assets		
Cash and Cash Equivalents	20,125,268	19,238,129
Accounts Receivable	400,681	1,173,537
Inventories for Sale	-	274,742
Portfolio Investments	1,535,202	76,274
Total Financial Assets	22,061,151	20,762,682
Liabilities		
Accounts Payable and Accrued Liabilities	4,427,084	4,609,800
Long-Term Debt	12,559,099	11,426,732
Liability for Employee Future Benefits	1,906,300	1,794,300
Deferred Revenue	136,765	168,054
Total Liabilities	19,029,248	17,998,886
Net Financial Assets	3,031,903	2,763,796
Non-Financial Assets		
Tangible Capital Assets	89,612,052	92,354,851
Inventory of Supplies for Consumption	522,531	513,040
Prepaid Expenses	446,208	506,138
Total Non-Financial Assets	90,580,791	93,374,029
Accumulated Surplus	93,612,694	96,137,825

Chinook School Division No. 211 Statement of Operations and Deficit for the period ended May 31, 2019

	2018-2019 Budget	2018-2019 Actual - YTD	% of Budget YTD	2017-2018 Budget	2017-2018 Actual - YTD	% of Budget YTD
REVENUES						
Property Taxation	-	-		13,499,482	13,382,748	99.1%
Grants	77,268,641	56,542,504	73.2%	63,549,076	44,113,530	69.4%
Tuition and Related Fees	945,361	722,366	76.4%	791,343	715,967	90.5%
School Generated Funds	2,294,400	2,037,627	88.8%	2,294,400	1,777,919	77.5%
Complementary Services	419,798	346,726	82.6%	413,687	296,611	71.7%
External Services	85,896	28,519	33.2%	85,516	3,842	4.5%
Other	422,430	581,434	137.6%	640,535	686,891	107.2%
Total Revenues (Schedule A)	81,436,526	60,259,176	74.0%	81,274,039	60,977,508	75.0%
EXPENSES						
Governance	353.920	312.905	88.4%	353.921	237.704	67.2%
Administration	3,359,599	2,395,639	71.3%	3.571.222	2,561,035	71.7%
Instruction	55,602,154	46,018,143	82.8%	57,223,314	47,156,586	82.4%
Plant	12,929,263	10,336,220	79.9%	12,532,550	9,369,879	74.8%
Transportation	10,020,314	7,646,841	76.3%	9,962,578	7,857,350	78.9%
Tuition and Related Fees	659,713	498,717	75.6%	521,835	670,880	128.6%
School Generated Funds	2,153,900	1,816,566	84.3%	2,152,386	1,515,812	70.4%
Complementary Services	448,340	357,203	79.7%	412,090	310,792	75.4%
External Services	73,804	80,394	108.9%	72,427	56,110	77.5%
Other Expenses	483,811	285,374	59.0%	414,029	2,203,158	532.1%
Total Expenses (Schedule B)	86,084,818	69,748,002	81.0%	87,216,352	71,939,306	82.5%
Operating Deficit for the Period	(4,648,292)	(9,488,826)	<u>-</u>	(5,942,313)	(10,961,798)	<u> </u>
Accumulated Surplus, Beginning of Period		103,101,520				
Accumulated Surplus, End of Period		93,612,694				

The accompanying notes and schedules are an integral part of these statements.

Chinook School Division No. 211 Schedule A: Supplementary Details of Revenues for the period ended May 31, 2019

	2018-2019 Budget	2018-2019 Actual - YTD	% of Budget YTD	2017-2018 Budget	2017-2018 Actual - YTD	% of Budget YTD
Property Taxation Revenue						
Property Tax Levy Revenue	-	-	0.0%	13,499,482	13,375,615	99.1%
Treaty Land Entitlement - Rural	-	-	0.0%	-	7,133	0.0%
Total Property Taxation Revenue	-	-	0.0%	13,499,482	13,382,748	99.1%
Grants						
Ministry of Education Operating Grant	74,867,292	56,232,240	75.1%	61,498,956	43,797,879	71.2%
Other Ministry Grants	65,300	67,652	103.6%	65,300	72,709	111.3%
Grants from Others	353,519	206,612	58.4%	269,103	183,386	68.1%
Ministry of Education Capital Grants	1,982,530	36,000	1.8%	1,715,717	59,556	3.5%
Total Grants	77,268,641	56,542,504	73.2%	63,549,076	44,113,530	69.4%
Tuition and Related Fees Revenue						
Tuition Fees - School Boards	26,100	39,150	150.0%	17,000	26,100	153.5%
Tuition Fees - Federal Government and First Nations	592,245	396,959	67.0%	502,740	447,001	88.9%
Tuition Fees - Individuals and Other Transportation Fees	- 327,016	13,161 273,096	0.0% 83.5%	271,603	13,955 228,911	0.0% 84.3%
<u> </u>						
Total Tuition and Related Fees Revenue	945,361	722,366	76.4%	791,343	715,967	90.5%
School Generated Funds Revenue						
Commercial Sales - GST	4,400	-	0.0%	4,400	1,091	24.8%
Commercial Sales - Non-GST Fundraising	400,000 800,000	51,536 804,882	12.9% 100.6%	400,000 800,000	89,161 1,032,900	22.29% 129.1%
Grants and Partnerships	190,000	154,194	81.2%	190,000	81,301	42.8%
Students Fees	250,000	192,840	77.1%	250,000	370,454	148.2%
Other	650,000	834,175	128.3%	650,000	203,012	31.2%
Total School Generated Funds Revenue	2,294,400	2,037,627	88.8%	2,294,400	1,777,919	77.5%
Complementary Services						
Operating Grant	333,348	250,042	75.0%	327,237	245,511	75.0%
Tuition and Related Fees	86,450	89,274	103.3%	86,450	51,100	59.1%
Other Revenue	-	7,410	0.0%	-	-	0.0%
Total Complementary Services Revenue	419,798	346,726	82.6%	413,687	296,611	71.7%
External Services						
Other Provincial Grants	76,896	-	0.0%	76,516	-	0.0%
Other Revenue	9,000	3,519	39.1%	9,000	3,842	42.7%
Total External Services Revenue	85,896	28,519	33.2%	85,516	3,842	4.5%
Other Revenue						
Miscellaneous Revenue	313,000	207,338	66.2%	557,105	328,235	58.9%
Sales & Rentals	9,430	11,983	127.1%	83,430	64,291	77.1%
Investments	100,000	362,113	362.1%	-	211,468	0.0%
Gain on Disposal of Capital Assets	-	-	0.0%	-	82,897	0.0%
Total Other Revenue	422,430	581,434	137.6%	640,535	686,891	107.2%
TOTAL REVENUE FOR THE YEAR	81,436,526	60,259,176	74.0%	81,274,039	60,977,508	75.0%

Chinook School Division No. 211 Schedule B: Supplementary Details of Expenses for the period ended May 31, 2019

	2018-2019 Budget	2018-2019 Actual - YTD	% of Budget YTD	2017-2018 Budget	2017-2018 Actual - YTD	% of Budget YTD
Governance Expense						
Board Members Expense	128,003	109,441	85.5%	135,896	70,043	51.5%
Professional Development- Board Members	20,790	22,975	110.5%	15,000	12,942	86.3%
Advisory Committees	60,627	49,615	81.8%	60,627	50,994	84.1%
Elections	4,000	728	18.2%	4,000		0.0%
Other Governance Expenses	140,500	130,146	92.6%	138,398	103,725	74.9%
Total Governance Expense	353,920	312,905	88.4%	353,921	237,704	67.2%
Administration Expense						
Salaries	2,262,844	1,652,734	73.0%	2,427,322	1,847,707	76.1%
Benefits	279,571	193,357	69.2%	259,318		75.8%
Supplies & Services	309,477	235,117	76.0%	193,377		71.5%
Non-Capital Furniture & Equipment	49,694	16,988	34.2%	71,244		17.3%
Building Operating Expenses	102,500	58,636	57.2%	102,500		67.4%
Communications	104,737	69,149	66.0%	106,205		62.7%
Travel	69,378	57,499	82.9%	83,756		61.7%
Professional Development	47,000	10,419	22.2%	53,000		14.7%
Amortization of Tangible Capital Assets	134,398	101,740	75.7%	274,500	170,992	62.3%
Total Administration Expense	3,359,599	2,395,639	71.3%	3,571,222	2,561,035	71.7%
Instruction Expense						
Instructional (Teacher Contract) Salaries	38,369,023	33,096,493	86.3%	40,134,271	34,325,651	85.5%
Instructional (Teacher Contract) Benefits	1,757,484	1,450,495	82.5%	1,916,310		77.1%
Program Support (Non-Teacher Contract) Salaries	8,304,675	6,790,309	81.8%	8,167,249		83.9%
Program Support (Non-Teacher Contract) Benefits	1,540,162	1,320,821	85.8%	1,560,093		80.7%
Instructional Aids	1,939,309	904,763	46.7%	1,730,605	,	47.6%
Supplies & Services	845,178	501,995	59.4%	686,987		68.9%
Non-Capital Furniture & Equipment	873,974	673,575	77.1%	917,748		75.9%
Communications Travel	189,171	134,157	70.9%	200,101	142,670	71.3%
Professional Development	569,903 531,164	305,324 279,287	53.6% 52.6%	583,233 554,663		55.1% 35.1%
Student Related Expense	531,164 409,385	387,401	94.6%	393,135		90.5%
Amortization of Tangible Capital Assets	272,726	173,523	63.6%	378,919		62.9%
Total Instruction Expense	55,602,154	46,018,143	82.8%	57,223,314	47,156,586	82.4%
Plant Operation & Maintenance Expense						
Salaries	3,215,940	2,381,192	74.0%	3,160,074	2,438,703	77.2%
Benefits	591,868	442,112	74.7%	570,513	433,231	75.9%
Supplies & Services	14,400	8,389	58.3%	14,200	11,010	77.5%
Non-Capital Furniture & Equipment	39,100	33,515	85.7%	39,000	24,640	63.2%
Building Operating Expenses	6,145,076	5,207,118	84.7%	5,863,341	4,168,992	71.1%
Communications	15,258	8,742	57.3%	15,258	8,313	54.5%
Travel	151,500	66,532	43.9%	154,500		47.7%
Professional Development Amortization of Tangible Capital Assets	10,000 2,746,121	3,198 2,185,422	32.0% 79.6%	7,000 2,708,664	14,969 2,196,304	213.8% 81.1%
Total Plant Operation & Maintenance Expense	12,929,263	10,336,220	79.9%	12,532,550		74.8%
Student Transportation Expense						
Salaries	3,976,580	3,296,698	82.9%	3,372,695	2,980,246	88.4%
Benefits	717,502	587,873	81.9%	628,315		80.1%
Supplies & Services	1,605,855	980,967	61.1%	1,449,475		65.4%
Non-Capital Furniture & Equipment	958,777	749,220	78.1%	865,277		71.7%
Building Operating Expenses	190,500	101,204	53.1%	167,000		73.0%
Communications	34,908	14,318	41.0%	28,908		53.2%
Travel	30,000	22,248	74.2%	30,000		51.2%
Professional Development	42,918	2,874	6.7%	37,168	2,209	5.9%
Contracted Transportation	813,090	685,377	84.3%	1,877,847	1,546,877	82.4%
Amortization of Tangible Capital Assets	1,650,184	1,206,062	73.1%	1,505,893	1,102,781	73.2%
Total Student Transportation Expense	10,020,314	7,646,841	76.3%	9,962,578	7,857,350	78.9%

Chinook School Division No. 211 Schedule B: Supplementary Details of Expenses for the period ended May 31, 2019

	2018-2019 Budget	2018-2019 Actual- YTD	% of Budget YTD	2017-2018 Budget	2017-2018 Actual - YTD	% of Budget YTD
Tuition and Related Fees Expense						
Tuition Fees Transportation Fees	572,044 87,669	439,647 59,070	76.9% 67.4%	448,835 73,000	586,049 84,831	130.6% 116.2%
Total Tuition and Related Fees Expense	659,713	498,717	75.6%	521,835	670,880	128.6%
School Generated Funds Expense						
Academic Supplies & Services	5,000	1,655	33.1%	5,000	509	10.2%
Cost of Sales	620,000	215,700	34.8%	620,000	535,400	86.4%
Non-Capital Furniture & Equipment	18,000	46,783	259.9%	18,000	8,167	45.4%
School Fund Expenses Amortization of Tangible Capital Assets	1,500,000 10,900	1,544,253 8,175	103.0% 75.0%	1,500,000 9,386	963,561 8,175	64.2% 87.1%
Total School Generated Funds Expense	2,153,900	1,816,566	84.3%	2,152,386	1,515,812	70.4%
Complementary Services Expense						
Instructional (Teacher Contract) Salaries & Benefits	233,329	164,891	70.7%	231,304	144,752	62.6%
Program Support (Non-Teacher Contract) Salaries & Benefits	101,121	98,892	97.8%	66,571	89,543	134.5%
Transportation Salaries & Benefits	25,523	32,485	127.3%	24,946	25,712	103.1%
Instructional Aids	1,210	5,724	473.1%	1,778	1,909	107.4%
Supplies & Services	33,000	16,406	49.7%	33,000	11,366	34.4%
Communications Travel	1,100 2,000	1,989	180.8% 228.3%	1,100 2,000	619	56.3% 74.3%
Professional Development (Non-Salary Costs)	5,050	4,565	0.0%	5,050	1,486 341	6.8%
Student Related Expenses	-	1,487	0.0%	-	3,415	0.0%
Contracted Transportation & Allowances	45,000	30,009	66.7%	45,000	30,894	68.7%
Amortization of Tangible Capital Assets	1,007	755	75.0%	1,341	755	56.3%
Total Complementary Services Expense	448,340	357,203	79.7%	412,090	310,792	75.4%
External Service Expense						
Program Support (Non-Teacher Contract) Salaries & Benefits	61,304	43,149	70.4%	59,927	43,829	73.1%
Supplies & Services	1,000	21,079	2107.9%	1,000	2,616	261.6%
Non-Capital Furniture & Equipment Communications	- 1,500	3,796 806	0.0% 53.7%	1,500	1,590 811	0.0% 54.1%
Travel	8,000	8.247	103.1%	8.000	7,264	90.8%
Professional Development (Non-Salary Costs)	2,000	65	3.3%	2,000		0.0%
Total External Services Expense	73,804	80,394	108.9%	72,427	56,110	77.5%
Other Expense						
Current Interest and Bank Charges	20,400	97	0.5%	12,400	306	2.5%
Interest on Capital Loans	463,411	283,677	61.2%	401,629	240,183	59.8%
Loss on Disposal of Tangible Capital Assets Provision for Uncollectible Accounts	-	1,600 -	0.0% 0.0%	-	1,962,669	0.0% 0.0%
Total Other Expense	483,811	285,374	59.0%	414,029	2,203,158	532.1%
TOTAL EXPENSES FOR THE YEAR	86,084,818	69,748,002	81.0%	87,216,352	71,939,306	82.5%

<u>Budget to actual Variance Analysis for September 2018 – May 2019</u>

Revenue - \$60,259,176 - 74.0% of budget (2018, 75.0% of Budget) Expenses - \$69,748,002 - 81.0% of budget (2018, 82.5% of Budget)

Revenues

Grants (73.2%)

-Operating grants – Budget: \$74,867,292

Actual: \$56,232,240 (75.1%) On budget (9/12 months)

-Other Ministry Grants - Budget: \$52,100 Nutrition grant

Actual: \$52,094 Funds received in September/18

Budget: \$13,200 EAL Assessment Funding

Actual: \$15,558 6,558 EAL, \$9,000 Traumatic Events Training Funding

-Grants from Others - Budget: \$353,519 SGI - Driver Ed

Actual: \$206,612 Funds received not evenly distributed

-Capital grants— Budget: \$1,982,530 (PMR)

Actual: \$ 36,000 Emergent funding received – SCCHS water main break-

-PMR funding typically received in June. At August 31, 2018 year end, the PMR balance that is reflected within the accumulated surplus was \$2,306,315. PMR spending to May 31, 2019 was \$1,806,329 on projects (SCCHS Roof and Controls, Eastend Roof, Burstall and SHS Fire Alarm, Irwin Asbestos, Burstall Classroom Demolition., Consult RTU, Hazlet Roof and Electrical, Stewart Valley Boiler) leaving a carry forward PMR balance of \$499,986 at May 31, 2019. This balance is in addition to PMR funding of \$2,263,184 which was received on June 19, 2019.

Tuition (76.4%)

-Tuition Fees – School Boards – Budget: \$ 26,100

Actual: \$ 39,150 Prairie Rose – more students than budgeted

-Tuition Fees – First Nations - Budget: \$592,245 Nekaneet

Actual: \$396,959 On budget at 67%.0 - 2/3 billings complete

-Transportation Fees - Budget: \$327,016 Holy Trinity School Division

Actual: \$273,096 8/10 months are billed

School Generated Funds Revenue (88.8%)

-Current year numbers are based on actual information from schools. All schools are now reporting in the new system of record keeping. The comparative 2017-2018 numbers were extrapolated from budget as an estimate.

Complementary (82.6%)

-Operating grants –PreK – Budget: \$333,348

Actual \$250,042 Received 75% of funding

-Tuition Revenue- Budget \$86,450 Chinook International Program

Actual \$89,274 Tuition received to date

-Other Revenue – VTRA revenue received \$7,410 – not budgeted

External Services (33.2%)

-Other Provincial Grants - Budget: \$ 76,896 - Family Advocacy Program (FAW)

Actual: \$ 0 - 18/19 Funding received in 2018 Actual: \$ 25,000 - Language Literacy Initiative

Early Years Branch at the Ministry of Education have notified us by e-mail that our funding for the 2019-20 year will be \$77,492 and that this funding will be provided in August 2019.

-Other Revenue Budget: \$ 9,000 - SCCHS cafeteria rent

Actual: \$3,519 - Lynda's Food Service

Other (137.6%)

-Miscellaneous Revenue Budget: \$313,000 - User Fees, general reimbursements

Actual \$207,338 - Actual at 66.2% of budget

Sales and Rentals Budget: \$ 9,430 - Natural Wonders Learning Centre

Actual: \$11,983 - 9 months' rent received; \$3,500 van rental from FAW

-Investments Budget: \$100,000

Actual: \$362,113 - Interest earned on operating account

Expenses

Governance (88.4%) – Tracking slightly under budget as we would expect most expenses to be 10 month in nature; therefore, expenditures target to be 90% = 9/10 months

-Board member Expense- Budget: \$128,003

Actual: \$109,441 (85.5%)

-Professional Development - Budget: \$20,790

Actual: \$22,975 (110.5%)

<u>Administration</u> (71.3%) -Tracking slightly under budget as we would expect most expenses to be 12 month in nature; therefore, target to be 75% = 9/12 months.

-Salaries & benefits - budget numbers lower than last year mainly due to Liam's secondment, whereby, his salary was recorded as an administration expense and the reimbursement from the Ministry was recorded in the revenue section.

<u>Instruction</u> (82.8%) -Tracking slightly under budget as we would expect most expenses to be 10 month in nature; therefore, target to be 90% = 9/10 months.

-Teacher Salaries - Budget: \$38,369,023

Actual: \$33,3096,493 (86.3%) –under budget – 10 month positions

Budget FTE - 405.18 per MBF (includes 3 contingencies)

Actual FTE – 402.80 per SRB

-Teacher SBB Sub salaries (included in Teacher Salaries above) – second year of initiative – actual costs at 51.22% of budget (budget \$1,243,348 with actual spend of \$636,807) vs prior year costs of \$650,411. Schools that underspend are entitled to carry forward ½ to their SBB.

-Program Support Salaries – Budget: \$8,304,675

Actual: \$6,790,309 (81.8%) – under budget – mainly 10 month positions

-Student Related Expense - Budget: \$409,385

Actual: \$387,401 – \$294,757 Annual Student Activity Grants were paid

<u>Plant</u> (79.9%) – Expenses increased over prior year (74.8%) and will continue to increase next year with carbon tax and higher utility costs

-Building Operating Expenses - Budget: \$6,145,076

Actual: \$5,207,118 (84.7%)

Included in Building				
Operating Expenses:	<u>Budget</u>	<u>Actual</u>		
Minor Renos	2,300,030	2,068,383		
Less PMR	1,982,530	1,806,329	91.1%	
Other Minor Renos	317,500	262,054	82.5%	
	<u>Budget</u>	<u>Actual</u>		
Caretaking Materials	232,094	198,742	85.6%	
Maintenance Materials	382,630	250,747	65.5%	
Contract Caretaking	242,700	125,894	51.9%	
Contract Maintenance	864,410	782,374	90.5%	
Heating Fuel	382,731	437,364	114.3%	
Electricity	1,132,236	908,017	80.2%	
Water & Sewer	156,636	128,706	82.2%	
Insurance	376,600	261,964	69.6%	

66,300

8,708

Appraisal Fees

Rent of Facilities

 $\underline{\text{Transportation}}$ (76.3%) - All expenditures on track as a majority of expenditures are 10 month in nature.

38,395 57.9%

6,531 75.0%

- Vehicle Gas & Oil (included in Supplies & Services) is tracking under budget at 66% (budget \$1,335,135; actual \$881,025). Introduction of the carbon tax will have an effect on this budget line.
- Repair & Maintenance of Buses (included in Non-Capital Furniture & Equipment) is tracking at 78.1% (budget \$926,877; actual \$749,219).

Tuition & Related Fees (75.6%)

Budget: \$572,044 Great Plains College \$389,344; Prairie Rose \$182,700 Actual: 439,647 Great Plains College \$326,547; Prairie Rose \$113,100

-Great Plains College was budgeted at 31 FTE; actual 23 FTE full time and 6 FTE part-time

-Prairie Rose was budgeted at 21.0 FTE; actual is 13.0 FTE.

<u>School Generated Funds Expense</u> (84.0%) Tracking slightly under budget as we would expect most expenses to be 10 month in nature; therefore, expenditures target to be 90% = 9/10 months

Current year numbers are based on actual information from schools. All schools are now implemented to the new system. The comparative 2017-2018 numbers were extrapolated from budget as an estimate.

Complementary Services Expense (79.7%)

Expenditures for Chinook International Program (CIP) and PreK are included under complementary services.

- -Transportation Salaries & Benefits (127.3%) Under budgeted by .4 FTE
- -Instructional Aids (473.1%)
 - Pre K purchases included some one-time larger academic supplies
- -Travel (228.3%)
 - VTRA costs of \$2,364 were not budgeted. Revenue was received as noted above.

External (108.9%)

Expenses for Family Advocacy Program are included under external services.

A new program for language literacy was implemented and expenses were not budgeted - \$20,245.

Other Expenses (59.0%)

-Tracking under budget.

Other Items:

In June - 5 buses were purchased - \$580,395.